Koninklijke Ahold Delhaize N.V.

Q1 2022 Report

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Ahold Delhaize's strong global portfolio delivers growth in Q1 net sales and diluted EPS; 2022 outlook increased

* Q1 Group net sales increased 8.3% at actual rates to €19.8 billion. At constant exchange rates, net sales were up 3.6% as food-at-home consumption continues to prove resilient.
* Q1 comparable sales excluding gas grew 3.3% (3.9% excluding weather and calendar impacts) in the U.S. and declined 3.1% in Europe (excluding weather and calendar impacts, declined 2.8%).
* Net consumer online sales declined 1.0% at constant exchange rates following growth of 103.3% during Q1 in the prior year. Excluding bol.com, net consumer online sales increased 4.6% at constant rates.
* Driven proactively by Save For Our Customers cost savings initiatives and working hard with suppliers to keep price increases as low as possible, Ahold Delhaize’s great local brands are supporting customers to manage their shopping baskets efficiently, ensuring access to affordable and healthy food options in this inflationary environment.
* By providing easy access to affordable and healthy food options, expanding high-quality low-cost own-brand assortments and bulk-item offerings, as well as further deploying highly tailored omnichannel loyalty programs, Ahold Delhaize saw increased market share across its key markets in the quarter.
* Q1 underlying operating margin was 4.2%, in line with the Company's historical profile, versus last year's COVID-19-supported Q1 underlying operating margin of 4.6%.
* Q1 IFRS-reported operating income was €818 million and Q1 IFRS-reported diluted EPS was €0.54.
* Q1 diluted underlying EPS was €0.55, an increase of 1.3% over the prior year at actual rates.
* The Company now expects underlying EPS to be comparable with 2021 levels (previously: down low- to mid-single-digits). Higher than expected Q1 earnings coupled with a more resilient consumer climate in the U.S. as well as a more favorable U.S. dollar are forecast to more than offset the challenging economic backdrop in Europe.
* The Company reiterates the rest of the 2022 full-year outlook including: underlying operating margin to be at least 4%; free cash flow of approximately €1.7 billion; and net capital expenditures of €2.5 billion.

Zaandam, the Netherlands, May 11, 2022 – Ahold Delhaize, one of the world’s largest food retail groups and a leader in both supermarkets and e-commerce, reports first quarter results today.

Summary of key financial data

	Ahold Delhaize Group			The United States		Europe	
	Q1 2022	% change	% change constant rates	Q1 2022	% change constant rates	Q1 2022	% change constant rates
€ million, except per share data	13 weeks 2022 vs. 2021						
Net sales	19,774	8.3 %	3.6 %	12,199	5.8 %	7,575	0.3 %
Comparable sales growth excl. gas	0.7 %			3.3 %		(3.1)%	
Online sales	2,059	3.9 %	0.7 %	961	4.6 %	1,098	(2.4) %
Net consumer online sales	2,715	1.3 %	(1.0) %	961	4.6 %	1,754	(3.8) %
Operating income	818	(1.2) %	(5.4) %	540	2.7 %	255	(29.9) %
Operating margin	4.1 %	(0.4)pts	(0.4)pts	4.4 %	(0.1)pts	3.4 %	(1.5)pts
Underlying operating income	829	(2.3) %	(6.6) %	542	(2.5) %	263	(26.2) %
Underlying operating margin	4.2 %	(0.5)pts	(0.5)pts	4.4 %	(0.4)pts	3.5 %	(1.2)pts
Diluted EPS	0.54	2.6 %	(1.7) %				
Diluted underlying EPS	0.55	1.3 %	(3.1) %				
Free cash flow	(21)	NM[1]	NM[1]				

1. *Not meaningful, as free cash flow is negative in Q1 2022.*

Comments from Frans Muller, President and CEO of Ahold Delhaize

"I am pleased to report a strong start to the year for Ahold Delhaize. In times like these, our strong global portfolio of local brands provides distinct competitive and societal advantages. This allows us to successfully navigate short-term market volatility and, at the same time, provide financial stability and operational bandwidth to focus on our long term growth agenda.

"Brand strength and relative market share are our most important measures of success. Our performance on these metrics again shone through in our results, with 8.3% growth in net sales to €19.8 billion and diluted underlying earnings per share up 1.3% to €0.55, exceeding our original expectations. Through our 19 great local brands, on the whole, we lapped prior year pandemic lockdowns with further market shares gains and healthy growth rates in our online grocery business while, at the same time, preserving our industry-leading profitability metrics.

"For consumers, Q1 was characterized by significant challenges both within and outside of our markets, headlined by the war in Ukraine. While we do not have direct operations in Ukraine or Russia, I am extremely proud of associates at our brands who quickly jumped into action to provide crucial support to those affected by the war. Our brands in Europe, together with Ahold Delhaize, donated more than €1.5 million worth of cash and in-kind support, and generated an additional €1.2 million in customer and associate donations to organizations like the Red Cross. Several brands are supporting associates who are volunteering their time to provide on the ground support, and are actively promoting jobs to Ukrainian people displaced by the violence. We will continue to provide support for as long as it's needed.

"We also know that consumers globally are feeling the pressure of high inflation rates. We are working hard with suppliers to mitigate price increases where possible and ensuring that increases are realistic and necessary. Moreover, Ahold Delhaize's local brands are helping customers manage their shopping baskets efficiently, by providing great value offers spearheaded by omnichannel loyalty programs, prioritizing healthy food options through Guiding Stars- and Nutri-Score-linked promotions, and expanding the assortment and availability of high-quality lower-cost own-brand products and bulk offerings.

"For example, The GIANT Company doubled points earned on the purchase of all Guiding Stars-rated items. Meanwhile, Giant Food expanded its "More for You" value campaign with the introduction of a bulk item aisle, offering consumers savings on larger-sized products. Also in Europe, a good example is Alfa Beta, which launched a new promotional campaign called Top Hits, offering discounts on key items. By the end of the first half of 2022, all European markets will have their own tailored entry price favorites programs.

"Our brands are laser focused on helping consumers manage their spending, proactively highlighting savings opportunities. For example, own-brand assortments, which offer great quality at a reduced cost versus national brands, are being positioned more prominently and conveniently in stores and the omnichannel shopping journey. In the Benelux, our own-brand portfolios represent over half of all our brands' food sales. In the U.S., own-brand penetration stands at approximately 30% and our brands will continue to invest in and extend their own-brand presence and visibility throughout 2022.

"Looking at our regional performance in more detail, in the U.S., we were able to grow comparable sales by 3.9%, excluding weather and calendar shifts, and maintained relatively stable underlying operating profit in U.S. dollars, as strong food-at-home demand and our cost savings initiatives enabled our brands to mitigate incremental cost pressures. Food Lion, in particular, with its 38th consecutive quarter of growth is one of the top performing brands in the U.S. right now with close to double-digit comparable sales.

"In Europe, the reopening of societies across our markets and a return to normal life for most citizens created a challenging comparison in the Benelux, as we lapped the year-ago quarter when strict lockdown measures boosted sales for both our grocery business and bol.com. This resulted in declining Q1 comparable sales and underlying operating profits for Europe. We see customer trust and loyalty as an important indicator of how well we are doing. This is clearly reflected in the fact that our overall market share is increasing, being particularly robust at Albert Heijn and bol.com.

"To counter the broader market conditions we see in Europe, particularly challenging markets like Belgium, we are focusing on two main approaches to strengthen our brands and connection with customers. Firstly, we are strengthening our commercial proposition by ramping up the rollout of successful pricing and loyalty programs for customers in all our markets and broadening our product offering to ensure affordable options for every wallet. Secondly, cost savings are currently more important than ever to be able to offer customers the most competitive price without sacrificing investments in growth. As such, in the more challenged markets, on top of our running cost savings programs, we are committed to review additional structural costs more aggressively to better align them to the underlying dynamics of the market.

"While short term mitigation actions will keep us busy this year, our Leading Together strategic priorities also remain front and center in our work. Our omnichannel transformation agenda is core to this. Coming off a very strong 2021 which saw a further step up in online gains due to the pandemic, our energy to drive stickiness in our omnichannel ecosystem is paying off. In Q1, Group net consumer online sales only declined by 1.0% at constant exchange rates. This includes 4.6% growth in the U.S., offset by a 3.8% decline in Europe. Excluding bol.com, net consumer online sales increased 4.6%, as online grocery penetration rates continued to increase. We continue to use a blend of organic investment and strategic partnerships to make smart choices as we expand our proposition and reach. For example, in the U.S., we now have over 1,400 pick-up points and have added new instant delivery options with partners. In Europe, Albert Heijn expanded its existing partnership with Deliveroo and Thuisbezorgd.nl.

"At bol.com, sales declined 7% in the quarter, against a market backdrop which is estimated to have been down mid-teens. The strong position of bol.com with customers and partners has therefore again yielded strong market share gains. We continue to make very good progress with the bol.com management team in our preparations to have bol.com ready for a sub-IPO in the second half of 2022, subject of course to market conditions, and other factors. We believe strongly in the value and potential of bol.com. Our intentions remain firmly focused on securing the right future path to unlock value and provide further funding for bol.com and Ahold Delhaize to execute our winning strategy.

"Speaking of the long term, we remain strongly focused on our ESG ambitions, and continued to make strides in this area during Q1. Albert Heijn and bol.com were recognized as industry leaders by the 2022 Sustainable Brand Index. Albert Heijn was voted the most sustainable supermarket chain in the Netherlands for the sixth year in a row and bol.com was recognized as the most sustainable e-commerce brand for the second year in a row. As we continue to support the transition to a healthy and sustainable food system, our U.S. brand Hannaford announced plans to be fully powered by renewable energy by 2024.

"All in all, I am pleased with the performance of the business in what is an increasingly challenging environment. Overall, Q1 results were better than our expectations, despite macro-economic pressures arising from the war in Ukraine. The second quarter is seeing many of the trends from Q1 continuing. Therefore, taking all moving parts together, we expect underlying EPS to be comparable to 2021 with the rest of our full-year guidance metrics unchanged."

Q1 Financial highlights

Group highlights

Group net sales were €19.8 billion, an increase of 3.6% at constant exchange rates, and up 8.3% at actual exchange rates. Group net sales were driven by positive contributions from comparable sales growth excluding gasoline of 0.7%, foreign currency translation benefits, acquisitions, and higher gasoline sales. Q1 Group comparable sales had a net negative impact of approximately 0.5 percentage points from weather and calendar shifts, primarily relating to the timing of Easter.

In Q1, Group net consumer online sales declined by 1.0% at constant exchange rates, as growth in the U.S. was offset by the cycling of a strong Q1 2021 in Europe, particularly at bol.com, arising from last year's lockdowns and the subsequent reopening of societies in Q1 2022. Excluding bol.com, net consumer online sales increased 4.6% at constant exchange rates.

In Q1, Group underlying operating margin was 4.2%, down 0.5 percentage points compared to Q1 2021 at constant exchange rates, reflecting higher labor, distribution and energy costs than in the prior year period. In Q1, Group IFRS-reported operating income was €818 million, representing an IFRS-reported operating margin of 4.1%.

Underlying income from continuing operations was €555 million, down 2.0% in the quarter at actual rates. Ahold Delhaize's IFRS-reported net income in the quarter was €546 million. Diluted EPS was €0.54 and diluted underlying EPS was €0.55, up 1.3% at actual currency rates compared to last year's results. In the quarter, 9.4 million own shares were purchased for €268 million.

U.S. highlights

U.S. net sales were €12.2 billion, an increase of 5.8% at constant exchange rates, and up 13.6% at actual exchange rates. Sales also benefited from favorable foreign currency translation rates, last year's acquisition of stores from Southeastern Grocers, and higher fuel sales. U.S. comparable sales excluding gasoline increased 3.3%. This was partially offset by an unfavorable Q1 net impact to sales of 0.6 percentage points from weather and calendar shifts, primarily relating to the timing of Easter. Brand performance continued to be led by Food Lion, which has now delivered 38 consecutive quarters of positive sales growth.

In Q1, online sales in the segment were up 4.6% in constant currency. This builds on top of the significant 188.3% constant currency growth in the same quarter last year.

Underlying operating margin in the U.S. was 4.4%, down 0.4 percentage points at constant exchange rates from the prior year period driven by increased labor, distribution and energy costs, which were partially offset by higher pricing and cost savings initiatives. In Q1, U.S. IFRS-reported operating margin was 4.4%.

Europe highlights

European net sales were €7.6 billion, an increase of 0.3% at constant exchange rates and 0.6% at actual exchange rates, driven by the 2021 acquisition of 38 stores from DEEN in the Netherlands. Europe's comparable sales excluding gasoline declined 3.1%. We saw a net negative impact on Q1 comparable sales in Europe of approximately 0.3 percentage points from weather and calendar shifts, primarily relating to the timing of Easter.

Declining Q1 comparable sales in Europe came as the segment lapped strong comparable sales growth excluding gasoline in Q1 2021 of 8.3%. The reopening of societies, particularly in the Benelux, and the resulting shift of some consumer spending back to travel and restaurants contributed to this development. Nonetheless, our market shares across Europe remained strong. Albert Heijn was a particular standout in the quarter, with robust market share gains attributed to strong execution, successful marketing campaigns, sales uplifts resulting from the brand's store remodeling activities and contributions from the acquired DEEN stores.

In Q1, net consumer online sales in the segment were down 3.8%, following 78.6% growth in the same period last year. At bol.com, our online retail platform in the Netherlands and Belgium, net consumer online sales were €1.3 billion in Q1. This follows net consumer online sales of €1.4 billion in the same quarter last year, when sales at bol.com were aided by lockdown measures limiting brick-and-mortar retail stores.

Bol.com's percentage of net consumer online sales from third-party sellers was 60% in Q1, with nearly 49,000 merchant partners active on the platform.

Underlying operating margin in Europe was 3.5%. This compares to an underlying operating margin of 4.7% in the prior year quarter when margins sustained unusual benefits as a result of lockdown conditions in Europe. Additionally, higher overall costs also impacted margins in Q1. Europe's Q1 IFRS-reported operating margin was 3.4%.

Outlook

While ongoing high rates of inflation, rising costs and supply chain disruptions represent 2022 headwinds, management remains confident in its 2022 outlook following the Company's Q1 results.

Ahold Delhaize's 2022 Group underlying operating margin is expected to be at least 4.0%, in line with the Company's historical profile. Management believes that the Company's brands continue to offer consumers a strong shopping proposition and are well-positioned to maintain profitability in the current inflationary environment. Despite significant product cost increases, Ahold Delhaize's Save for Our Customers initiative is expected to deliver more than €850 million in savings, which should help offset cost pressures related to inflation and supply chain issues, along with the negative impact to margins from increased online sales penetration.

Higher than expected Q1 earnings coupled with a more resilient consumer climate in the U.S. as well as a more favorable U.S. dollar and benefits from favorable insurance results from rising interest rates are forecast to more than offset the challenging economic backdrop in Europe. Based on the current macro-economic outlook, we now expect underlying EPS to be comparable to 2021, compared to our previous guidance of a low- to mid-single-digits decline.

Free cash flow is expected to be approximately €1.7 billion. Net capital expenditures are expected to total a maximum of €2.5 billion, reflecting a step up in the Company's investments in its digital and omnichannel offering to support accelerated sales growth. On the latter, given higher labor and raw material costs, Management remains committed to executing and phasing the timing of investments with the same discipline and focus on achieving required hurdle rates and return on capital metrics. In addition, Ahold Delhaize remains committed to its dividend policy and share buyback program, as previously stated. We expect to again increase our full-year dividend, and we are executing our €1 billion share repurchase program in 2022 as planned.

	Full-year outlook	Underlying operating margin	Underlying EPS	Save for Our Customers	Net capital expenditures	Free cash flow[1]	Dividend payout ratio[2,3]	Share buyback[3]
Outlook	**2022**	**At least 4%**	**Comparable to 2021**	**>€850 million**	**~ €2.5 billion**	**~ €1.7 billion**	**40-50% payout; YOY growth in dividend per share**	**€1 billion**

1. *Excludes M&A.*
2. *Calculated as a percentage of underlying income from continuing operations.*
3. *Management remains committed to the share buyback and dividend program, but, given the uncertainty caused by COVID-19, will continue to monitor macro-economic developments. The program is also subject to changes resulting from corporate activities, such as material M&A activity.*

Group performance

€ million, except per share data	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)	% change	% change constant rates
Net sales	19,774	18,264	8.3 %	3.6 %
Of which: online sales	2,059	1,981	3.9 %	0.7 %
Net consumer online sales[1]	2,715	2,679	1.3 %	(1.0)%
Operating income	818	828	(1.2)%	(5.4)%
Income from continuing operations	546	550	(0.7)%	(4.9)%
Net income	546	550	(0.7)%	(4.9)%
Basic income per share from continuing operations (EPS)	0.54	0.53	2.5 %	(1.8)%
Diluted income per share from continuing operations (diluted EPS)	0.54	0.53	2.6 %	(1.7)%
Underlying EBITDA[1]	1,636	1,569	4.3 %	(0.3)%
Underlying EBITDA margin[1]	8.3 %	8.6 %		
Underlying operating income[1]	829	849	(2.3)%	(6.6)%
Underlying operating margin[1]	4.2 %	4.6 %		
Underlying income per share from continuing operations – basic (underlying EPS)[1]	0.55	0.54	1.2 %	(3.2)%
Underlying income per share from continuing operations – diluted (diluted underlying EPS)[1]	0.55	0.54	1.3 %	(3.1)%
Free cash flow[1]	(21)	295	NM[2]	NM[2]

1. *Net consumer online sales, underlying EBITDA, underlying operating income, basic and diluted underlying income per share from continuing operations and free cash flow are alternative performance measures that are used throughout the report. For a description of alternative performance measures, see* Note 3: Alternative performance measures *to the interim financial statements.*
2. *Not meaningful, as free cash flow is negative in Q1 2022.*

Performance by segment

The United States

	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)	% change	% change constant rates
$ million				
Net sales	13,680	12,926	5.8 %	
Of which: online sales	1,077	1,030	4.6 %	
€ million				
Net sales	12,199	10,738	13.6 %	5.8 %
Of which: online sales	961	855	12.3 %	4.6 %
Operating income	540	489	10.5 %	2.7 %
Underlying operating income	542	517	4.7 %	(2.5)%
Underlying operating margin	4.4 %	4.8 %		
Comparable sales growth	4.1 %	1.5 %		
Comparable sales growth excluding gasoline	3.3 %	1.7 %		

Europe

€ million	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)	% change	% change constant rates
Net sales	7,575	7,526	0.6 %	0.3 %
Of which: online sales	1,098	1,126	(2.4)%	(2.4)%
Net consumer online sales	1,754	1,824	(3.8)%	(3.8)%
Operating income	255	363	(29.7)%	(29.9)%
Underlying operating income	263	355	(25.9)%	(26.2)%
Underlying operating margin	3.5 %	4.7 %		
Comparable sales growth	(3.1)%	8.2 %		
Comparable sales growth excluding gasoline	(3.1)%	8.3 %		

Global Support Office

€ million	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)	% change	% change constant rates
Underlying operating income (loss)	25	(23)	NM[1]	NM[1]
Underlying operating loss excluding insurance results	(36)	(37)	(3.6)%	(5.6)%

1. *Not meaningful, as the result is an income in Q1 2022, compared to a loss in Q1 2021.*

In Q1, underlying operating income was €25 million at the Global Support Office, compared to a loss of €23 million in the prior year period, mainly due to a positive impact of €47 million from insurance, which reflects the favorable discounting effect on the Company's insurance provisions driven by a significant increase in interest rates.

Financial review

Q1 2022 (compared to Q1 2021)

Underlying operating income decreased by €20 million to €829 million, and was adjusted for the following items, which impacted reported IFRS operating income: impairments of €5 million (Q1 2021: €7 million); (gains) and losses on leases and the sale of assets of €(7) million (Q1 2021: €(7) million); and restructuring and related charges and other items of €12 million (Q1 2021: €21 million). Including these items, IFRS operating income decreased by €10 million to €818 million.

Income from continuing operations was €546 million, representing a decrease of €4 million compared to last year. This follows mainly from the €10 million decrease in operating income, partially offset by the resulting lower income taxes of €2 million, lower net financial expenses of €2 million and higher income from joint ventures of €2 million.

Free cash flow was negative €21 million, which represents a decrease of €316 million compared to Q1 2021, mainly driven by unfavorable development in working capital of €275 million due to the partial unwinding of COVID-19-driven working capital gains, higher net lease repayments of €75 million and higher net investments of €55 million, which were partially offset by lower income taxes paid of €81 million.

Net debt increased in Q1 2022 by €574 million to €14,519 million, compared to Q4 2021. This was mainly attributable to the share buyback of €268 million, foreign exchange impact on net debt of €199 million and the increase in lease liabilities of €82 million.

Impact of COVID-19

COVID-19 continues to affect the Company’s business operations, but to a much lesser extent compared to previous years, with total COVID-19-related costs in the quarter of approximately €32 million. It is becoming increasingly difficult to determine the exact impact of COVID-19 on our business. We see evolving trends in customer behavior, following the lifting of restrictions, and continued uncertainty about COVID-19-related macro-economic effects. However, many other macro-economic factors are also playing a role, making it more and more difficult to precisely estimate the impact. The Company will continue to invest in digital and omnichannel capabilities to support consumer demand. The expectations for the 2022 results have been included in the *Outlook* section in this interim report.

A comprehensive overview of the impact of COVID-19 and our response is included in the *COVID-19: Impact and our response* section of Ahold Delhaize's Annual Report 2021, published on March 2, 2022.

Risks and uncertainties

Ahold Delhaize’s enterprise risk management program provides the Company with a periodic and comprehensive understanding of Ahold Delhaize’s key business risks and the management practices, policies and procedures in place to mitigate these risks. Ahold Delhaize recognizes strategic, operational, financial and compliance/regulatory risk categories. Our principal risks have not changed significantly compared to those disclosed within the Annual Report 2021. While the Group does not have any operations in Ukraine or Russia, and is not directly affected by trading restrictions or sanctions, it is, to a certain extent, affected by the wider macro-economic consequences of the war and might be additionally impacted if the situation develops further. These wider macro-economic consequences could impact the Company's balance sheet valuations, results and cash flow. We are closely monitoring and assessing any potential impacts of the war in Ukraine on our people or on macro-economic, operational, and supply chain aspects in the markets of our brands that border Ukraine and also elsewhere in Europe. The assessment of the impact is ongoing and will be updated as the situation unfolds. The integrated comprehensive analysis of the principal risks faced by Ahold Delhaize is included in the *Risks and opportunities* section of Ahold Delhaize's Annual Report 2021, which was published on March 2, 2022.

Consolidated income statement

€ million, except per share data	Note	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)
Net sales	5/6	19,774	18,264
Cost of sales	7	(14,414)	(13,202)
Gross profit		**5,360**	**5,062**
Other income		143	128
Selling expenses	7	(3,957)	(3,609)
General and administrative expenses	7	(728)	(753)
Operating income	5	**818**	**828**
Interest income		9	6
Interest expense		(52)	(45)
Net interest expense on defined benefit pension plans		(4)	(4)
Interest accretion to lease liability		(85)	(84)
Other financial expenses		(5)	(11)
Net financial expenses		(137)	(139)
Income before income taxes		**682**	**690**
Income taxes	8	(141)	(143)
Share in income of joint ventures		5	3
Income from continuing operations		**546**	**550**
Income (loss) from discontinued operations		—	—
Net income		**546**	**550**
Attributable to:			
Common shareholders		546	550
Non-controlling interests		—	—
Net income		**546**	**550**
Net income per share attributable to common shareholders			
Basic		0.54	0.53
Diluted		0.54	0.53
Income from continuing operations per share attributable to common shareholders			
Basic		0.54	0.53
Diluted		0.54	0.53
Weighted average number of common shares outstanding (in millions)			
Basic		1,007	1,040
Diluted		1,011	1,045
Average U.S. dollar exchange rate (euro per U.S. dollar)		0.8919	0.8307

Consolidated statement of comprehensive income

€ million	Note	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)
Net income		**546**	**550**
Remeasurements of defined benefit pension plans:			
Remeasurements before taxes – income		48	74
Income taxes		(12)	(19)
Other comprehensive income that will not be reclassified to profit or loss		36	56
Currency translation differences in foreign interests:			
Continuing operations		341	368
Income taxes		(1)	—
Cash flow hedges:			
Fair value result for the period		—	—
Transfers to net income		—	—
Income taxes		—	—
Non-realized gains (losses) on debt and equity instruments:			
Fair value result for the period		—	—
Income taxes		—	—
Other comprehensive income of joint ventures – net of income taxes:			
Share of other comprehensive income from continuing operations		—	—
Other comprehensive income reclassifiable to profit or loss		341	369
Total other comprehensive income		**377**	**424**
Total comprehensive income		**923**	**974**
Attributable to:			
Common shareholders		923	974
Non-controlling interests		—	—
Total comprehensive income		**923**	**974**
Attributable to:			
Continuing operations		923	974
Discontinued operations		—	—
Total comprehensive income		**923**	**974**

Consolidated balance sheet

€ million	Note	April 3, 2022	January 2, 2022
Assets			
Property, plant and equipment		11,913	11,838
Right-of-use asset		9,302	9,010
Investment property		710	708
Intangible assets		12,986	12,770
Investments in joint ventures and associates		233	244
Other non-current financial assets		1,167	1,193
Deferred tax assets		287	289
Other non-current assets		88	76
Total non-current assets		**36,685**	**36,128**
Assets held for sale		33	18
Inventories		4,107	3,728
Receivables		2,027	2,058
Other current financial assets		384	356
Income taxes receivable		42	45
Prepaid expenses and other current assets		392	387
Cash and cash equivalents	11	3,746	2,993
Total current assets		**10,730**	**9,584**
Total assets		**47,415**	**45,712**
Equity and liabilities			
Equity attributable to common shareholders	9	**14,387**	**13,721**
Loans		4,663	4,678
Other non-current financial liabilities		10,767	10,473
Pensions and other post-employment benefits	10	1,127	1,107
Deferred tax liabilities		825	746
Provisions		741	746
Other non-current liabilities		61	62
Total non-current liabilities		**18,184**	**17,812**
Accounts payable		7,414	7,563
Other current financial liabilities		3,615	2,552
Income taxes payable		148	96
Provisions		465	484
Other current liabilities		3,202	3,483
Total current liabilities		**14,844**	**14,179**
Total equity and liabilities		**47,415**	**45,712**
Year-end U.S. dollar exchange rate (euro per U.S. dollar)		0.9056	0.8795

Consolidated statement of changes in equity

€ million	Note	Share capital	Additional paid-in capital	Currency translation reserve	Cash flow hedging reserve	Other reserves including retained earnings[1]	Equity attributable to common shareholders
Balance as of January 3, 2021		**11**	**12,246**	**(839)**	**(3)**	**1,016**	**12,432**
Net income attributable to common shareholders		—	—	—	—	550	**550**
Other comprehensive income		—	—	368	—	56	**424**
Total comprehensive income attributable to common shareholders		—	—	368	—	605	**974**
Share buyback		—	—	—	—	(311)	**(311)**
Share-based payments		—	—	—	—	12	**12**
Balance as of April 4, 2021		**11**	**12,246**	**(470)**	**(2)**	**1,322**	**13,107**
Balance as of January 2, 2022		**10**	**10,988**	**(75)**	**(2)**	**2,799**	**13,721**
Net income attributable to common shareholders		—	—	—	—	546	**546**
Other comprehensive income		—	—	341	—	36	**377**
Total comprehensive income attributable to common shareholders		—	—	341	—	582	**923**
Share buyback	9	—	—	—	—	(267)	**(267)**
Share-based payments		—	—	—	—	10	**10**
Balance as of April 3, 2022		**10**	**10,988**	**266**	**(2)**	**3,125**	**14,387**

1. *Other reserves include, among others, the remeasurements of defined benefit plans.*

Consolidated statement of cash flows

€ million	Note	Q1 2022 (13 weeks)	Q1 2021 (13 weeks)
Income from continuing operations		**546**	**550**
Adjustments for:			
Net financial expenses		137	139
Income taxes		141	143
Share in income of joint ventures		(5)	(3)
Depreciation, amortization and impairments	7	812	727
(Gains) losses on leases and the sale of assets / disposal groups held for sale		(6)	(6)
Share-based compensation expenses		10	12
Operating cash flows before changes in operating assets and liabilities		1,635	1,562
Changes in working capital:			
Changes in inventories		(303)	(125)
Changes in receivables and other current assets		65	114
Changes in payables and other current liabilities		(430)	(382)
Changes in other non-current assets, other non-current liabilities and provisions		(39)	35
Cash generated from operations		928	1,205
Income taxes paid – net		(20)	(101)
Operating cash flows from continuing operations		909	1,104
Operating cash flows from discontinued operations		—	—
Net cash from operating activities		**909**	**1,104**
Purchase of non-current assets		(511)	(454)
Divestments of assets / disposal groups held for sale		6	5
Acquisition of businesses, net of cash acquired		—	(382)
Divestment of businesses, net of cash divested		—	—
Changes in short-term deposits and similar instruments		—	(94)
Dividends received from joint ventures		—	—
Interest received		6	2
Lease payments received on lease receivables		30	31
Other		—	(3)
Investing cash flows from continuing operations		(468)	(895)
Investing cash flows from discontinued operations		—	—
Net cash from investing activities		**(468)**	**(895)**
Proceeds from long-term debt		—	598
Interest paid		(32)	(38)
Repayments of loans		(23)	(397)
Changes in short-term loans		962	1,323
Repayment of lease liabilities		(429)	(356)
Dividends paid on common shares	9	—	—
Share buyback	9	(268)	(312)
Other cash flows from derivatives		—	—
Other		(13)	(3)
Financing cash flows from continuing operations		197	816
Financing cash flows from discontinued operations		—	—
Net cash from financing activities		**197**	**816**
Net cash from operating, investing and financing activities		**637**	**1,024**
Cash and cash equivalents at the beginning of the period (excluding restricted cash)		2,968	2,910
Effect of exchange rates on cash and cash equivalents		113	104
Cash and cash equivalents at the end of the period (excluding restricted cash)	11	**3,718**	**4,038**
Average U.S. dollar exchange rate (euro per U.S. dollar)		0.8919	0.8307

Notes to the consolidated interim financial statements

1. The Company and its operations

The principal activity of Koninklijke Ahold Delhaize N.V. ("Ahold Delhaize" or the "Company" or "Group" or "Ahold Delhaize Group"), a public limited liability company with its registered seat and head office in Zaandam, the Netherlands, is the operation of retail food stores and e-commerce primarily in the United States and Europe.

The information in these condensed consolidated interim financial statements ("financial statements") is unaudited.

2. Accounting policies

Basis of preparation

These financial statements have been prepared in accordance with IAS 34 "Interim Financial Reporting." The accounting policies applied in these financial statements are consistent with those applied in Ahold Delhaize’s 2021 financial statements, except as otherwise indicated below under "New and revised IFRSs effective in 2022."

All amounts disclosed are in millions of euros (€), unless otherwise stated. Due to rounding, numbers presented may not add up precisely to the totals provided.

Ahold Delhaize's financial year consists of 52 weeks in 2022 and 2021, and is based on a 4/4/5-week calendar, with four equal quarters of 13 weeks.

Segmentation

Ahold Delhaize’s operating segments are its retail operating companies that engage in business activities from which they earn revenues and incur expenses, and whose operating results are regularly reviewed by the Executive Committee to make decisions about resources to be allocated to the segments and to assess their performance. In establishing the reportable segments, certain operating segments with similar economic characteristics have been aggregated. As Ahold Delhaize’s operating segments offer similar products using complementary business models, and there is no discernible difference in customer bases, Ahold Delhaize’s policy on aggregating its operating segments into reportable segments is based on geography, macro-economic environment and management oversight.

The segments’ performance is evaluated against several measures, of which underlying operating income is the most important. Intersegment sales are executed under normal commercial terms and conditions that would also be available to unrelated third parties.

Impact of the war in Ukraine

We are closely monitoring the recent developments in Ukraine, as well as the related international government responses, for their indirect macro-economic effects. While the Group does not have any operations in Ukraine or Russia, and is not directly affected by trading restrictions or sanctions, it is, to a certain extent, affected by the wider macro-economic consequences of the war and might be additionally impacted if the situation develops further. These wider macro-economic consequences could impact the Company's balance sheet valuations, results and cash flow. We are closely monitoring and assessing any potential impacts of the war in Ukraine on our people or on macro-economic, operational, and supply chain aspects in the markets of our brands that border Ukraine and also elsewhere in Europe. We will continue to reassess these impacts as the situation unfolds.

COVID-19

The COVID-19 pandemic affected the Company's results, balance sheet and cash flows presented in these interim financial statements. The impact of the pandemic on significant accounting policies is disclosed in *Note 2* of Ahold Delhaize's 2021 financial statements, as included in the Annual Report 2021, published on March 2, 2022.

New and revised IFRSs effective in 2022

The following amendments and revisions to existing standards became effective for Ahold Delhaize's consolidated financial statements as of January 3, 2022:

- Amendments to IAS 16, "*Property, Plant and Equipment: Proceeds before Intended Use*"
- Amendments to IAS 37, "*Onerous Contracts Cost of Fulfilling a Contract*"
- Amendments to IFRS 3, "*Reference to the Conceptual Framework*"
- Annual improvements cycle 2018-2020, which included amendments to IFRS 1, "*First-time Adoption of International Financial Reporting Standards,*" IFRS 9, "*Financial Instruments,*" IFRS 16, "*Leases*" and IAS 41, "*Agriculture*"

These amendments have no impact on the Company's consolidated financial statements.

3. Alternative performance measures

These interim financial statements include alternative performance measures (also known as non-GAAP measures). The descriptions of these alternative performance measures are included in the *Glossary* in Ahold Delhaize's Annual Report 2021.

Free cash flow

€ million	Q1 2022	Q1 2021
Operating cash flows from continuing operations before changes in working capital and income taxes paid	1,596	1,597
Changes in working capital	(668)	(393)
Income taxes paid – net	(20)	(101)
Purchase of non-current assets	(511)	(454)
Divestments of assets / disposal groups held for sale	6	5
Interest received	6	2
Interest paid	(32)	(38)
Lease payments received on lease receivables	30	31
Repayment of lease liabilities	(429)	(356)
Free cash flow	**(21)**	**295**

Net debt

€ million	April 3, 2022	January 2, 2022
Loans	4,663	4,678
Lease liabilities	10,334	10,061
Non-current portion of long-term debt	14,998	14,739
Short-term borrowings and current portion of long-term debt	3,414	2,350
Gross debt	18,412	17,089
Less: cash, cash equivalents, short-term deposits and similar instruments, and short-term portion of investments in debt instruments[1, 2, 3, 4]	3,893	3,143
Net debt	**14,519**	**13,946**

1. *Short-term deposits and similar instruments include investments with a maturity of between three and 12 months. The balance of these instruments at April 3, 2022, was €15 million (January 2, 2022: €15 million) and is presented within Other current financial assets in the consolidated balance sheet.*
2. *Included in the short-term portion of investments in debt instruments is a U.S. treasury investment fund in the amount of €131 million (January 2, 2022: €135 million).*
3. *Book overdrafts, representing the excess of total issued checks over available cash balances within the Group cash concentration structure, are classified in accounts payable and do not form part of net debt. This balance at April 3, 2022, was €367 million (January 2, 2022: €397 million).*
4. *Cash and cash equivalents include an amount held under a notional cash pooling arrangement of €1,218 million (January 2, 2022: €807 million). This cash amount is fully offset by an identical amount included under Short-term borrowings and current portion of long-term debt.*

Underlying EBITDA

€ million	Q1 2022	Q1 2021
Underlying operating income	**829**	**849**
Depreciation and amortization	807	720
Underlying EBITDA	**1,636**	**1,569**

Underlying income from continuing operations

€ million, except per share data	Q1 2022	Q1 2021
Income from continuing operations	**546**	**550**
Adjustments to operating income	11	21
Tax effect on adjusted and unusual items	(2)	(4)
Underlying income from continuing operations	**555**	**566**
Underlying income from continuing operations for the purpose of diluted earnings per share	**555**	**566**
Basic income per share from continuing operations[1]	0.54	0.53
Diluted income per share from continuing operations[2]	0.54	0.53
Underlying income per share from continuing operations – basic[1]	0.55	0.54
Underlying income per share from continuing operations – diluted[2]	0.55	0.54

1. *Basic and underlying earnings per share from continuing operations are calculated by dividing the (underlying) income from continuing operations attributable to equity holders by the average numbers of shares outstanding. The weighted average number of shares used for calculating the basic and underlying earnings per share for Q1 2022 is 1,007 million (Q1 2021: 1,040 million).*
2. *The diluted earnings per share from continuing operations and diluted underlying EPS are calculated by dividing the diluted (underlying) income from continuing operations by the diluted weighted average number of shares outstanding. The diluted weighted average number of shares used for calculating the diluted underlying EPS for Q1 2022 is 1,011 million (Q1 2021: 1,045 million).*

4. Goodwill

A reconciliation of Ahold Delhaize's goodwill balance, which is presented within intangible assets, is as follows:

€ million	Goodwill
As of January 2, 2022	
At cost	7,649
Accumulated impairment losses	(8)
Opening carrying amount	**7,641**
Exchange rate differences	146
Closing carrying amount	**7,786**
As of April 3, 2022	
At cost	7,794
Accumulated impairment losses	(8)
Closing carrying amount	**7,786**

5. Segment reporting

Ahold Delhaize's retail operations are presented in two reportable segments. In addition, "Other retail," consisting of Ahold Delhaize's unconsolidated joint ventures JMR – Gestão de Empresas de Retalho, SGPS, S.A. ("JMR") and P.T. Lion Super Indo ("Super Indo"), as well as Ahold Delhaize's Global Support Office, is presented separately. The accounting policies used for the segments are the same as the accounting policies used for these interim financial statements as described in *Note 2*.

All reportable segments sell a wide range of perishable and non-perishable food and non-food consumer products.

Reportable segment	Operating segments included in the reportable segment
The United States	Stop & Shop, Food Lion, The GIANT Company, Hannaford, Giant Food and FreshDirect
Europe	Albert Heijn (including the Netherlands and Belgium) Delhaize ("Delhaize Le Lion" including Belgium and Luxembourg) bol.com (including the Netherlands and Belgium) Albert (Czech Republic) Alfa Beta (Greece) Mega Image (Romania) Delhaize Serbia (Republic of Serbia) Etos (the Netherlands) Gall & Gall (the Netherlands)

Other	Included in Other
Other retail	Unconsolidated joint ventures JMR (49%) and Super Indo (51%)
Global Support Office	Global Support Office staff (the Netherlands, Belgium, Switzerland and the United States)

Q1 2022

€ million	The United States	Europe	Global Support Office	Ahold Delhaize Group
Net sales	12,199	7,575	—	**19,774**
Of which: online sales	961	1,098	—	**2,059**
Operating income	540	255	23	**818**
Impairment losses and reversals – net	4	1	—	**5**
(Gains) losses on leases and the sale of assets – net	(2)	(4)	—	**(7)**
Restructuring and related charges and other items	(1)	11	2	**12**
Adjustments to operating income	*1*	*8*	*2*	***11***
Underlying operating income	542	263	25	**829**

The underlying operating income of €25 million at the Global Support Office includes €60 million income result from insurance activities, mainly due to favorable discounting effect on the Company's insurance provisions driven by a significant increase in interest rates.

Q1 2021

€ million	The United States	Europe	Global Support Office	Ahold Delhaize Group
Net sales	10,738	7,526	—	**18,264**
Of which: online sales	855	1,126	—	**1,981**
Operating income (loss)	489	363	(23)	**828**
Impairment losses and reversals – net	7	—	—	**7**
(Gains) losses on leases and the sale of assets – net	1	(8)	—	**(7)**
Restructuring and related charges and other items	20	1	—	**21**
Adjustments to operating income	*28*	*(7)*	—	***21***
Underlying operating income (loss)	517	355	(23)	**849**

Additional information

Results in local currency for the United States are as follows:

$ million	Q1 2022	Q1 2021
Net sales	13,680	12,926
Of which: online sales	1,077	1,030
Operating income	606	590
Underlying operating income	607	623

6. Net sales

	Q1 2022			Q1 2021		
€ million	The United States	Europe	Ahold Delhaize Group	The United States	Europe	Ahold Delhaize Group
Sales from owned stores	11,194	4,834	16,028	9,844	4,738	14,582
Sales to and fees from franchisees and affiliates	—	1,619	1,619	—	1,650	1,650
Online sales	961	1,098	2,059	855	1,126	1,981
Wholesale sales	45	23	68	39	12	51
Net sales	**12,199**	**7,575**	**19,774**	**10,738**	**7,526**	**18,264**

7. Expenses by nature

The aggregate of cost of sales, selling expenses and general and administrative expenses is specified by nature as follows:

€ million	Q1 2022	Q1 2021
Cost of product	13,552	12,531
Labor costs	3,012	2,720
Other operational expenses	1,714	1,578
Depreciation and amortization	807	720
Rent expenses	16	14
Impairment losses and reversals – net	5	7
(Gains) losses on leases and the sale of assets – net	(7)	(7)
Total expenses by nature	**19,099**	**17,563**

8. Income taxes

The income tax expense and the effective tax rate for Q1 2022 are at the same level as for Q1 2021.

9. Equity attributable to common shareholders

Dividend on common shares

On April 13, 2022, the General Meeting of Shareholders approved the dividend over 2021 of €0.95 per common share. The interim dividend for 2021 of €0.43 per common share was paid on September 2, 2021. The final dividend of €0.52 per common share was paid on April 28, 2022.

Share buyback

On January 3, 2022, the Company commenced the €1 billion share buyback program that was announced on November 15, 2021. In total, 9,426,133 of the Company's own shares were repurchased at an average price of €28.12 per share. During the quarter, the share buyback program resulted in an expense of €3 million. The program is expected to be completed before the end of 2022.

The number of outstanding common shares as of April 3, 2022, was 1,001,912,217 (January 2, 2022: 1,011,338,350).

10. Pensions and other post-employment benefits

€ million	April 3, 2022	January 2, 2022
Defined benefit liabilities	622	613
Other long-term pension plan obligations	505	493
Total pension and other post-employment benefits	**1,127**	**1,107**

A comprehensive overview of pensions and other post-employment benefits is included in *Note 24* of Ahold Delhaize's 2021 financial statements, as included in the Annual Report 2021, published on March 2, 2022.

American Rescue Plan Act of 2021 (ARPA)

The Pension Benefit Guaranty Corporation (PBGC) announced on April 29, 2022, that it has approved the application submitted to the Special Financial Assistance Program by the Food Employers Labor Relations Association and United Food and Commercial Workers Pension Plan (FELRA Pension Plan). The assistance that the Combined FELRA and MAP plan will receive is in line with the application submitted to the PBGC on December 30, 2021. For more details see *Note 24* of the Annual Report 2021.

11. Cash

The following table presents the reconciliation between the cash and cash equivalents as presented in the statement of cash flows and on the balance sheet:

€ million	April 3, 2022	January 2, 2022
Cash and cash equivalents as presented in the statement of cash flows	3,718	2,968
Restricted cash	28	25
Cash and cash equivalents as presented on the balance sheet	**3,746**	**2,993**

Cash and cash equivalents include an amount held under a notional cash pooling arrangement of €1,218 million (January 2, 2022: €807 million), which is fully offset by an identical amount included under "Other current financial liabilities."

12. Financial instruments

Fair values of financial instruments

The following table presents the fair value of financial instruments, based on Ahold Delhaize's categories of financial instruments, including current portions, compared to the carrying amount at which these instruments are included on the balance sheet:

	April 3, 2022		January 2, 2022	
€ million	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets at amortized cost				
Loans receivable	87	86	85	85
Trade and other (non-)current receivables	2,426	2,426	2,445	2,445
Lease receivable	491	517	492	516
Cash and cash equivalents	3,746	3,746	2,993	2,993
Short-term deposits and similar investments	15	15	15	15
	6,765	6,790	6,029	6,053
Financial assets at fair value through profit or loss (FVPL)				
Reinsurance assets	276	276	281	281
Investments in debt instruments	141	141	145	145
	418	418	426	426
Derivative financial instruments				
Derivatives	—	—	—	—
Total financial assets	**7,183**	**7,208**	**6,455**	**6,479**

€ million	April 3, 2022		January 2, 2022	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial liabilities at amortized cost				
Notes	(4,365)	(4,463)	(4,354)	(4,721)
Other loans	(275)	(275)	(274)	(274)
Financing obligations	(206)	(141)	(205)	(149)
Mortgages payable	(41)	(42)	(41)	(42)
Accounts payable	(7,414)	(7,414)	(7,563)	(7,563)
Short-term borrowings	(1,956)	(1,956)	(952)	(952)
Interest payable	(41)	(41)	(36)	(36)
Other long-term financial liabilities	(279)	(278)	(276)	(278)
Other	(28)	(28)	(29)	(29)
	(14,605)	(14,637)	(13,731)	(14,044)
Financial liabilities at fair value through profit or loss				
Reinsurance liabilities	(268)	(268)	(272)	(272)
Derivative financial instruments				
Derivatives	(16)	(16)	(2)	(2)
Total financial liabilities excluding lease liabilities	**(14,889)**	**(14,922)**	**(14,004)**	**(14,317)**
Lease liabilities	(11,570)	N/A	(11,262)	N/A
Total financial liabilities	**(26,459)**	**N/A**	**(25,266)**	**N/A**

Financial assets and liabilities measured at fair value on the balance sheet

Of Ahold Delhaize's categories of financial instruments, only derivatives, investments in debt instruments and reinsurance assets (liabilities) are measured and recognized on the balance sheet at fair value. These fair value measurements are categorized within Level 2 of the fair value hierarchy. The Company uses inputs other than quoted prices that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices). The fair value of derivative instruments is measured by using either a market or income approach (mainly present value techniques). Foreign currency forward contracts are measured using quoted forward exchange rates and yield curves derived from quoted interest rates that match the maturity of the contracts. Interest rate swaps are measured at the present value of expected future cash flows. Expected future cash flows are discounted by using the applicable yield curves derived from quoted interest rates.

To the extent that no cash collateral is contractually required, the valuation of Ahold Delhaize's derivative instruments is adjusted for the credit risk of the counterparty, called Credit Valuation Adjustment (CVA), and adjusted for Ahold Delhaize's own credit risk, called Debit Valuation Adjustment (DVA). The valuation technique for the CVA/DVA calculation is based on relevant observable market inputs.

No CVA/DVA adjustments are made to the valuation of certain derivative instruments, for which both Ahold Delhaize and its counterparties are required to post or redeem cash collaterals if the value of a derivative exceeds a threshold defined in the contractual provisions. Such cash collaterals materially reduce the impact of both the counterparty and Ahold Delhaize's own non-performance risk on the value of the instrument. Ahold Delhaize posted deposits as collateral in the net amount of €13 million as of April 3, 2022 (January 2, 2022: nil). The counterparties have an obligation to repay the deposits to Ahold Delhaize upon settlement of the contracts.

The carrying amount of trade and other (non-)current receivables, cash and cash equivalents, accounts payable, short-term deposits and similar instruments, and other current financial assets and liabilities approximate their fair values because of the short-term nature of these instruments and, for receivables, because any expected recoverability loss is reflected in an impairment loss. The fair values of quoted borrowings for which an active market exists are based on quoted prices at the end of the reporting period.

The fair value of other non-derivative financial assets and liabilities that are not traded in an active market is estimated using discounted cash flow analyses based on prevailing market rates.

13. Commitments and contingencies

A comprehensive overview of commitments and contingencies as of January 2, 2022, is included in *Note 34* of Ahold Delhaize's 2021 financial statements, as included in the Annual Report 2021, published on March 2, 2022.

14. Store portfolio

Store portfolio (including franchise and affiliate stores)

	End of Q1 2021	Opened / acquired	Closed / sold	End of Q1 2022
The United States	2,028	23	(5)	2,046
Europe[1]	5,176	384	(55)	5,505
Total	**7,204**	**407**	**(60)**	**7,551**

1. The number of stores at the end of Q1 2022 includes 1,129 specialty stores (Etos and Gall & Gall); (end of Q1 2021: 1,114).

	End of Q4 2021	Opened / acquired	Closed / sold	End of Q1 2022
The United States	2,048	1	(3)	2,046
Europe[1]	5,404	130	(29)	5,505
Total	**7,452**	**131**	**(32)**	**7,551**

1. The number of stores at the end of Q1 2022 includes 1,129 specialty stores (Etos and Gall & Gall); (end of Q4 2021: 1,136).

15. Subsequent events

There have been no significant subsequent events.

Zaandam, the Netherlands, May 10, 2022

Management Board

Frans Muller (President and Chief Executive Officer)
Natalie Knight (Chief Financial Officer)
Kevin Holt (Chief Executive Officer Ahold Delhaize USA)
Wouter Kolk (Chief Executive Officer Ahold Delhaize Europe and Indonesia)

Financial calendar

Ahold Delhaize's financial year consists of 52 or 53 weeks and ends on the Sunday nearest to December 31. Ahold Delhaize's 2022 financial year consists of 52 weeks and ends on January 1, 2023.

The key publication dates for 2022 are as follows:

August 10	Results Q2 2022
November 9	Results Q3 2022

Cautionary notice

This communication includes forward-looking statements. All statements other than statements of historical facts may be forward-looking statements. Words and expressions such as growth, outlook, increase(ed)/(ing), constant, reiterates, full-year, continue(s)/(d)/(ing), keep, further, as long, transformation, now, expect(s)/(ed)/(ations), resilient, preserving, mitigate, more, will, throughout, enable, expected, believe, maintain, focus, ambitions, by, 2024, determine, evolving, estimate, committed, remain, strategy, monitor, ongoing, unfolds, should, remains, confident, well-positioned, could or other similar words or expressions are typically used to identify forward-looking statements.

Forward-looking statements are subject to risks, uncertainties and other factors that are difficult to predict and that may cause the actual results of Koninklijke Ahold Delhaize N.V. (the "Company") to differ materially from future results expressed or implied by such forward-looking statements. Such factors include, but are not limited to, risks relating to the Company's inability to successfully implement its strategy, manage the growth of its business or realize the anticipated benefits of acquisitions; risks relating to competition and pressure on profit margins in the food retail industry; the impact of economic conditions on consumer spending; turbulence in the global capital markets; political developments, natural disasters and pandemics; climate change; raw material scarcity and human rights developments in the supply chain; disruption of operations and other factors negatively affecting the Company's suppliers; the unsuccessful operation of the Company's franchised and affiliated stores; changes in supplier terms and the inability to pass on cost increases to prices; risks related to environmental, social and governance matters (including performance) and sustainable retailing; food safety issues resulting in product liability claims and adverse publicity; environmental liabilities associated with the properties that the Company owns or leases; competitive labor markets, changes in labor conditions and labor disruptions; increases in costs associated with the Company's defined benefit pension plans; the failure or breach of security of IT systems; the Company's inability to successfully complete divestitures and the effect of contingent liabilities arising from completed divestitures; antitrust and similar legislation; unexpected outcomes in the Company's legal proceedings; additional expenses or capital expenditures associated with compliance with federal, regional, state and local laws and regulations; unexpected outcomes with respect to tax audits; the impact of the Company's outstanding financial debt; the Company's ability to generate positive cash flows; fluctuation in interest rates; the change in reference interest rate; the impact of downgrades of the Company's credit ratings and the associated increase in the Company's cost of borrowing; exchange rate fluctuations; inherent limitations in the Company's control systems; changes in accounting standards; adverse results arising from the Company's claims against its self-insurance program; the Company's inability to locate appropriate real estate or enter into real estate leases on commercially acceptable terms; and other factors discussed in the Company's public filings and other disclosures.

Forward-looking statements reflect the current views of the Company's management and assumptions based on information currently available to the Company's management. Forward-looking statements speak only as of the date they are made, and the Company does not assume any obligation to update such statements, except as required by law.

For more information:

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About Ahold Delhaize

Ahold Delhaize is one of the world's largest food retail groups and a leader in both supermarkets and e-commerce. Its family of great local brands serves 55 million customers each week, both in stores and online, in the United States, Europe and Indonesia. Together, these brands employ more than 413,000 associates in 7,452 grocery and specialty stores and include the top online retailer in the Benelux and the leading online grocers in the Benelux and the United States. Ahold Delhaize brands are at the forefront of sustainable retailing, sourcing responsibly, supporting local communities and helping customers make healthier choices. The company's focus on four growth drivers – drive omnichannel growth, elevate healthy and sustainable, cultivate best talent and strengthen operational excellence – is helping to fulfil its purpose, achieve its vision and prepare its brands and businesses for tomorrow. Headquartered in Zaandam, the Netherlands, Ahold Delhaize is listed on the Euronext Amsterdam and Brussels stock exchanges (ticker: AD) and its American Depositary Receipts are traded on the over-the-counter market in the U.S. and quoted on the OTCQX International marketplace (ticker: ADRNY). For more information, please visit: www.aholddelhaize.com.

Proud companies of Ahold Delhaize